

Regulated information – Paris, 4 August 2020

### First-half 2020 consolidated financial statements

On 29 April 2020, the Group issued a press release on the signing of a conciliation protocol with its lenders, its credit insurers, the French State and its historical industrial partner Martin GmbH. Then, on 23 June 2020, it issued a further press release on the approval of this protocol by the Paris Commercial Court. This approval enabled all the commitments entered into by the parties to be implemented and the judgement brought to an end the conciliation procedure initiated in favour of the Group on 2 January 2020.

#### Impact of COVID-19 on the Group's activities

The main risks identified to date that the Group has had to cope with as a result of this health crisis are:

- Employee health (risk of infection);
- Absenteeism of CNIM personnel or sub-contractors on worksites;
- Restrictions on travel for CNIM employees, hindering progress on certain contracts;
- Business disruption (plants/offices/worksites);
- Requests from customers to shut down certain worksites or cease contract work;
- Contract breaches by sub-contractors/suppliers;
- Delayed delivery of key equipment or products;
- Lower productivity due to teleworking;
- Cancellation or deferral of new orders or potential contract amendments.

To date, the main impacts of the crisis on the Group's operations have been as follows:

- Operations have continued at most of the Group's plants, workshops and customer worksites. However, working conditions have had to be adapted leading to slowdowns;
- The vast majority of the Group's administrative sites in France have been closed since the start of the lockdown (as of 17 March 2020) and employees have been asked to work from home whenever possible.

The main financial impacts resulting from these operational difficulties relate principally to:

- The extension of the duration of contracts, therefore triggering:
  - o Increased site and project management costs
  - o Postponement of incoming payments on contracts
- The deferral of the signing of new contacts
- A lower business activity during the first half of 2020

The above has had a significant impact on the Group, which has implemented some government measures providing financial support to French and UK companies, including part-time activity and deferred payment of tax and social security contributions.

## Results

Consolidated financial statements (in € millions)	1st half 2020	1st half 2019
Revenues	278.6	271.8
Recurring operating income (loss)	(35.2)	(67.2)
Non-recurring operating income (loss)	13.0	(14.9)
Operating income (loss)	(22.1)	(82.2)
Pre-tax income (loss)	(30.7)	(84.2)
<b>Net income (loss) attributable to owners of the parent</b>	<b>(32.3)</b>	<b>(79.8)</b>

*The consolidated financial statements for the six-month period ended June 30, 2020 have been subject to a limited review by our statutory auditors, who have issued their report on the first-half financial information.*

CNIM Groupe's Supervisory Board met on 31 July 2020 to examine the first-half 2020 consolidated financial statements as approved by the Management Board.

The COVID-19 health crisis had a significant impact on the Group, which generated a recurring operating loss of €35.2 million for the half year.

The non-recurring loss for the first half of the year includes capital gains on asset disposals during the period (the main sale being that of the Group's Paris head office), goodwill impairments and the costs associated with the Group's financial restructuring.

The Group's net loss for the half year was €32.3 million.

## Order intake and backlog

(in € millions)	Order intake 1st half 2020	Order intake 1st half 2019	Backlog at 30.06.2020
Environment & Energy	185.4	489.8	1,101.0
Innovation & Systems	86.2	55.0	320.1
Other	0.2	0.0	0.0
<b>Group total</b>	<b>271.8</b>	<b>544.8</b>	<b>1,421.2</b>

Order intake for the first half of 2020 was €271.8 million as against €544.8 million in the first half of 2019 and €172.2 million in the first half of 2018. It included, in particular, the orders for the waste-to-energy plants in Lostock (UK) and Rambervillers (France) recorded in 2019.

The backlog at 30 June 2020 was slightly lower (0.5 %) than that at 1 January 2020.

## Cash

The Group had net debt of €163.3 million and gross cash of €133.7 million at 30 June 2020.

The Group's liquidity position greatly improved at the end of the half year due to the implementation of the financing arrangements specified in the conciliation protocol.

### Outlook

The implementation of the affiliation programme specified in the conciliation protocol could give rise to changes in the scope of the Group's activities before the end of FY 2021. It was not possible to accurately forecast this impact on the date when the half-year financial statements were approved.

On a like-for-like basis, assuming, in particular, that the EBITDA generated by its E&E EPC and E&E Services Divisions will be negative again, the Group is forecasting a negative EBITDA for FY 2020.

### Change in governance

On 31 July 2020, the General Meeting of CNIM Groupe's shareholders approved the plan to convert CNIM Groupe into a French limited company (*société anonyme*) with a Board of Directors.

Consequently, the terms of office of the members of the Management Board came to an end. The Company is now administered and managed by a Board of Directors and a Chief Executive Officer.

Nicolas Dmitrieff was appointed a director at that Meeting and then, at the Board of Directors' meeting which followed it, he was appointed Chairman of the Board of Directors.

The Board of Directors' meeting on 31 July 2020 confirmed the Supervisory Board's appointment on 26 May 2020 of Mr Burgard as Chief Executive Officer of CNIM Groupe. It should be noted that Mr Burgard had previously been appointed a director by the General Meeting of 31 July 2020.

### About CNIM Group

CNIM Group develops, designs and produces turnkey industrial solutions with high technological content and provides expertise, services and operations in the areas of the environment, energy, defense and industry.

Contact: [info-communication@cnim.com](mailto:info-communication@cnim.com) Financial calendar available at [www.cnim.com](http://www.cnim.com)